

FORE Strategy 2016-19

Vision:

Patients and the public are confident they will receive high standards of osteopathic care no matter where they seek treatment in Europe.

Mission:

To contribute significantly to the enhancement of the quality of European osteopathic care, and to act as a major driving force for the development of osteopathy as a recognised and regulated primary healthcare profession with high standards of education, training and practice throughout Europe for the benefit of patients.

Objectives	Goals	Supporting initiatives
1. Promote the wider recognition and regulation of osteopathy in Europe	<ul style="list-style-type: none">• Increase the number of European countries introducing the recognition and regulation of osteopathy as an autonomous healthcare profession.	<ul style="list-style-type: none">• Agree with each member country what steps need to be taken to move towards or achieve the goal of regulation, and what support FORE can provide. Target two member countries per year.• Develop a FORE 'Capacity Building Programme' (made up of individuals from among the FORE membership to share their knowledge and expertise) for member organisations who request it.
	<ul style="list-style-type: none">• Contribute to EU (and national) policy development affecting osteopathic practice	<ul style="list-style-type: none">• Promote dialogue between regulated and non-regulated countries, providing a forum for exchange of information on the effects and implementation of regulation.• Strengthen dialogue with competent authorities in regulated countries.

		<ul style="list-style-type: none"> • Monitor EU political and legislative developments which have an impact on the osteopathic profession. • Develop and agree lines to take on potential future EU policies important to osteopathic practice. • Provide support to FORE members to address national legislation/developments affecting osteopathic practice.
<p>2. Foster the enhancement of high quality standards of osteopathic care for patients across Europe</p>	<ul style="list-style-type: none"> • Identify and disseminate good practice in education and practice among FORE's membership • Keep under review the content of the European Standard for Osteopathic Healthcare Provision 	<ul style="list-style-type: none"> • Introduce training seminars/workshops on relevant topics, including around CPD, quality assurance, complaints handling, patient feedback. • Use findings from research to provide feedback to FORE members for the improvement of education and practice. • Engage with osteopathic research organisations to support increased research awareness and activity.
<p>3. Increase awareness and understanding of European</p>	<ul style="list-style-type: none"> • Support the promotion and implementation of the European Standard on <i>Osteopathic Healthcare</i> 	<ul style="list-style-type: none"> • Organise a high profile launch event in Brussels to promote publication of European Standard on <i>Osteopathic Healthcare Provision</i> in early 2016, in collaboration with colleagues.

<p>osteopathic standards and how, properly regulated, osteopathy can make a significant contribution to improving the health of European citizens</p>	<p><i>Provision</i></p>	<ul style="list-style-type: none"> • Use the content of the European Standard on <i>Osteopathic Healthcare Provision</i> to develop information resources for the profession, patients and the public. • Collaborate with European colleagues to promote the implementation of the European Standard among education and training providers, professional associations and voluntary registers, including FORE members, including development of assessment document for practitioner certification. • Develop mechanisms to promote the European Standard among the wider regulatory, osteopathic and healthcare community.
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		<ul style="list-style-type: none"> • Maintain a dialogue with CEN partners (particularly in advance of review of the Standard).
	<ul style="list-style-type: none"> • Position FORE as a reference point for Governments, organisations and individuals seeking unbiased information about the status of osteopathic regulation across Europe. 	<ul style="list-style-type: none"> • Build relationships/profile with European Commission Directorates and relevant officials. • Contact MEPs across all Groupings to establish 'champions'. • Foster relations with European Council Permanent Representatives and national governments. • Forge links with national and EU patient fora or coalitions on issues of common interest. • FORE presence and input at relevant external health/regulatory events, e.g. Council on Licensure, Enforcement and Regulation, Healthcare Professionals Crossing Borders. • Provide up-to-date status reports on osteopathic regulation via the FORE website.
<p>4. Provide an inclusive, transparent and effective forum,</p>	<ul style="list-style-type: none"> • Support the development, growth and capacity building of inclusive, effective and sustainable members of FORE 	<ul style="list-style-type: none"> • Involve members effectively in 'growing' FORE and its member organisations through well-structured consultation and sharing of information, know-how and good practice.

<p>supported by an engaged and active membership</p>		<ul style="list-style-type: none"> • Provide effective, high quality and targeted communication tools for both internal and external use (e.g. General Assembly meetings, email updates, quarterly newsletter, FORE website (including dedicated members' section), press releases/statements, social media presence and other e-comms). • Create working groups to lead on policy issues that advance our strategic objectives and goals, with the support of the FORE Secretariat. • Promote the value of FORE members keeping the Secretariat (and members) informed of relevant national developments.
	<ul style="list-style-type: none"> • Foster cooperation and synergies between FORE members 	<ul style="list-style-type: none"> • Develop a 'Members' Charter' to foster greater cooperation and dialogue among FORE's membership.
	<ul style="list-style-type: none"> • Provide quality services to our members 	<ul style="list-style-type: none"> • We will survey members to test the effectiveness of FORE services and communications.
	<ul style="list-style-type: none"> • Seek to ensure that all countries in Europe are represented in FORE in some form 	<ul style="list-style-type: none"> • Establish contact with representative groups/individuals in non-member countries. • Involve potential members in joint policy initiatives or projects.

	<ul style="list-style-type: none"> • Ensure our governance is appropriate and effective 	<ul style="list-style-type: none"> • Monitor the effectiveness of and make any necessary improvements to FORE's Articles of Association/Statutes.
	<ul style="list-style-type: none"> • Provide effective financials controls 	<ul style="list-style-type: none"> • Develop an agreed costed project plan every year.
<p>5. Build strategic partnerships and alliances with other organisations sharing the goals of FORE</p>	<ul style="list-style-type: none"> • Maintain and develop partnerships with European and international osteopathic representative organisations. 	<ul style="list-style-type: none"> • Collaborate with European colleagues on joint initiatives, e.g. promotion of European Standard, input to policy development. • Maintain an ongoing dialogue and exchange of information between representatives of the EFO, EROP and OsEAN, fostering good relations and closer cooperation. • Forge links with European osteopathic research networks • Be an active member of the Osteopathic International Alliance. • Share good practice within FORE with the osteopathic community around the world

	<ul style="list-style-type: none"> • Build relationships with other mainstream institutions that impact on osteopathic regulatory development, for example WHO-Europe, European Committee for Standardisation, etc. 	
	<ul style="list-style-type: none"> • Build partnerships and alliances with relevant networks, EU level health professional organisations, patient representative bodies, health and social/economics research organisations, health agencies, alliances and think tanks. 	<ul style="list-style-type: none"> • Explore membership of Federation of European and International Associations established in Belgium. • Be an active member of the Healthcare Professionals Crossing Borders network. • Pursue FORE membership of the European Commission's Health Forum.

Monitoring and evaluation

FORE is committed to continuously monitoring and evaluating the attainment of its goals and the implementation of the activities outlined in this Strategy. Indicators showing that FORE is successfully achieving its objectives are:

- An increase in the number of European countries introducing osteopathic regulation
- Contribution to and influence on EU/national policy development
- Identification of good practice shared with FORE members
- Stakeholders have a greater understanding of and confidence in the quality of osteopathic care across Europe
- Stakeholders have greater access to clear information on the standards of osteopathic care across Europe
- Cooperation among FORE members has been strengthened
- Partnerships with EU officials and patient organisations have been established
- Feedback from members on FORE's services and activities is positive.